

Ljubljana, 20. in 21. september 2017















Building a bette working world

In the fight against fraud

Cooperation is important

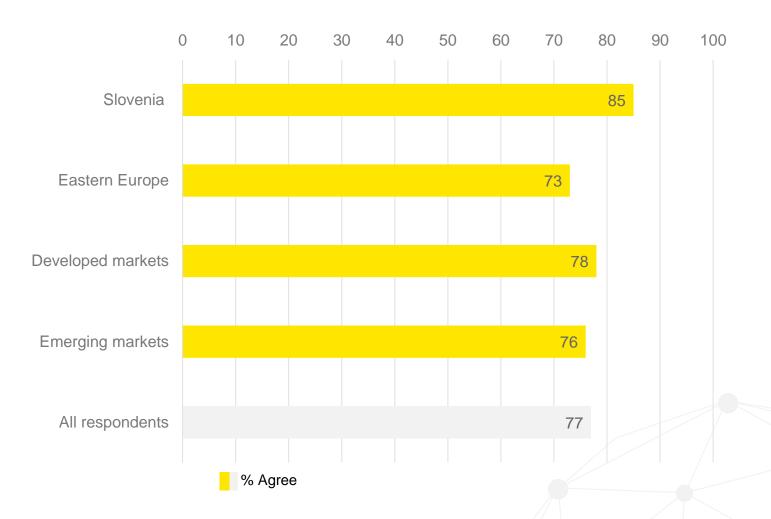
and corruption -

Fraud Investigation & Dispute Services

Slovenia September 2017



| Prosecuting individuals would help deter fraud, bribery and corruption



Q24. To what extent do you agree or disagree that prosecuting individuals would help deter fraud, bribery and corruption by executives? Agree

Base: Slovenia (100); Eastern Europe (1,700); Developed markets (1,600); Emerging markets (2,500); All respondents (4,100)

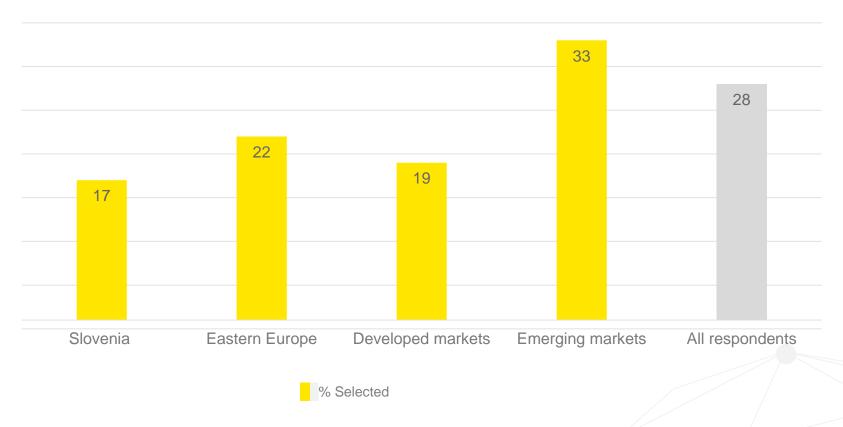
| Market ranking: To what extend do you agree or disagree that prosecuting individuals would help deter fraud, bribery and corruption by executives? Agree

Top 20 Markets	% Agree
Portugal	91
South Africa	90
Oman	89
Spain	87
Saudi Arabia	86
Slovenia	85
Netherlands	84
Austria	83
Egypt	83
Cyprus	82
Jordan	82
Lithuania	82
Romania	82
Russia	82
Finland	81
Norway	80
Greece	79
India	79
Latvia	79
Poland	79
Serbia	79

Bottom 21 Markets	% Agree
Switzerland	79
Estonia	77
Average of all participants	77
Bulgaria	76
Ireland	76
Kenya	76
Belgium	75
Germany	75
UK	75
Denmark	74
Nigeria	74
UAE	74
France	72
Turkey	72
Czech Republic	70
Slovakia	68
Sweden	68
Italy	67
Croatia	63
Hungary	57
Ukraine	34

| Impact of regulatory activity within your sector





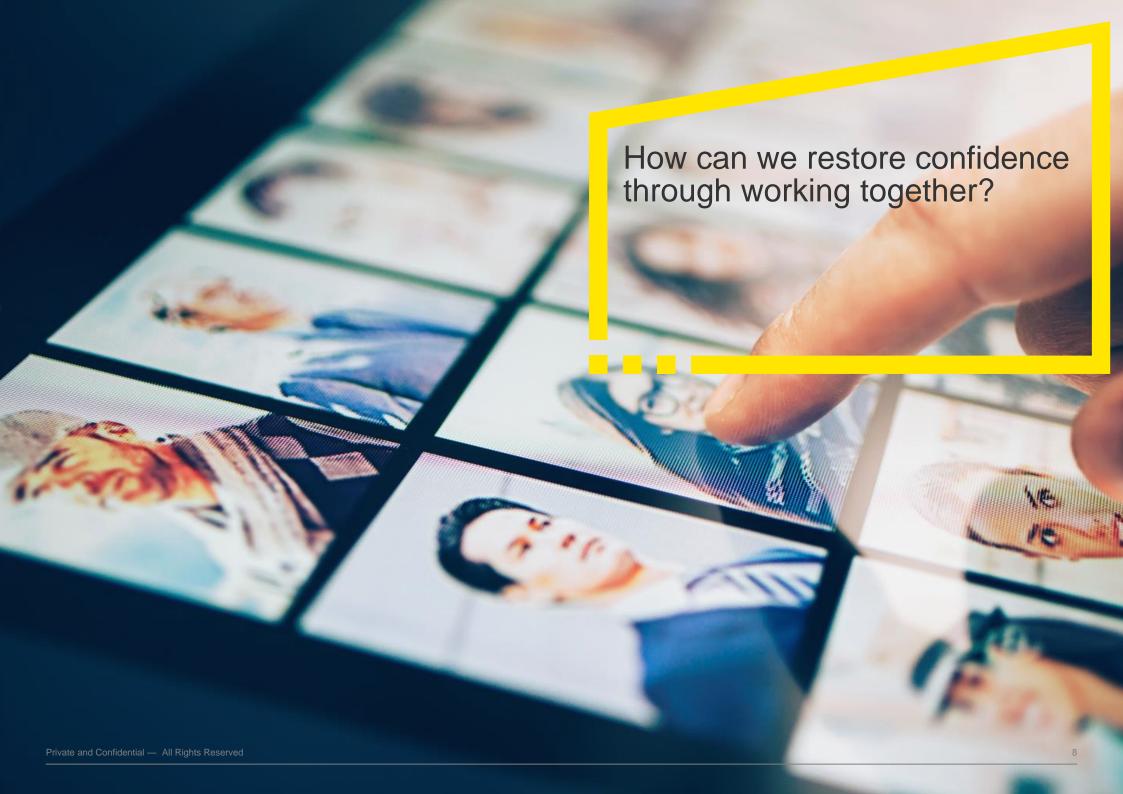
Q23. Has regulatory activity in your sector had a positive or negative impact on ethical standards in your company or has it had no impact? – Positive impact

Base: Slovenia (100); Eastern Europe (1,700); Developed markets (1,600); Emerging markets (2,500); All respondents (4,100)

| Market rankings: Regulatory activity has had a positive impact on ethical standards in my company

Top 20 Markets	% Selected
Nigeria	82
Jordan	75
Kenya	68
India	52
Cyprus	49
Egypt	42
UAE	42
Saudi Arabia	41
South Africa	39
Spain	39
Oman	38
Romania	31
Portugal	30
Turkey	29
Ireland	28
Average of all participants	28
Bulgaria	27
Sweden	23
Poland	22
Russia	22
Serbia	22

Bottom 21 Markets	% Selected
Croatia	20
Estonia	20
Latvia	20
Lithuania	20
Netherlands	20
Germany	19
Italy	19
UK	18
Belgium	17
Greece	17
Norway	17
Slovenia	17
Hungary	16
Switzerland	14
Austria	12
Czech Republic	12
Ukraine	12
Denmark	11
Slovakia	11
Finland	10
France	9



| What is on General Counsel's mind

Bitcoin & Mobile Payment

Dark Data KYC Remediation

TAR Volcker Rule **Whistleblowing Investigations**

Defensible Disposition SPA Advisory

Cybercrime

ABAC Due Diligence

Recovery & Resolution Planning

Ompliance Case Management
Anti-Fraud Predictive Analytics **ABAC Compliance**

Audio & Speech Analytics

Benchmarks & Indices

Attestations

eDiscovery

Data

ABAC in Asset Management

PCoBS Sanctions Investigations

3rd Party Risk Management

Consolidated Review

Sanctions Analytics

Managed Document Review Integrity Due Diligence

Bank Lending Practices

Monitor Management Financial Crime Monito Trader Analytics Regulatory Review

Conduct Risk

ABAC Investigations Misselling Reviews

Asset Quality Reviews

Rogue Trader Investigations

Fraud Risk Management



Financial Crime – e.g. has far reaching impact KYC/AML, ABAC, Sanctions, Fraud and Market Abuse

Issue

The financial crisis has highlighted deficiencies in the controls to prevent and detect financial crime in financial institutions, both large and small. Recent multi-billion dollar fines for breaches of sanctions and money laundering compliance have highlighted the important of a robust compliance framework in this area. As more issues are uncovered, regulatory scrutiny will only continue.

In the UK, the FCA continues to issue critical thematic reviews of financial crime compliance, continually highlighting the need for more senior management focus on the issues as well as failures in controls.

Impact

When instances of non-compliance or misconduct are identified or suspected, regulators can request information and documentation, often going back years. This can lead to extensive investigations that often end in large fines. This not only has an economic impact on the institution but also results in years of continued regulatory scrutiny, with the use of DPAs and independent monitoring. Criminal prosecutions are also a threat.

Whilst most financial institutions have financial crime teams, the significance and potential impact of non-compliance with AML, sanctions and bribery regulations has resulted in the GC becoming more involved in the compliance, investigations and negotiations with regulators on this topic.

Insight

Responding to a financial crime incident requires a team with a broad range of skills including forensic investigation techniques, knowledge of regulatory requirements, data analytics and e-Discovery. A team with expertise in these areas who have worked on some of the largest regulatory enquiries conducted in Europe in recent years.

EY has noted that there is increased reliance on KYC for compliance in other areas such as economic sanctions screening. If KYC documentation has not been gathered in a complete and timely manner, this could cause other regulatory issues to emerge. It is important to understand these risks in an organisation.

How can we work together

- Anti-bribery/anti-corruption
 - Anti-bribery & anticorruption corporate compliance reviews
 - Bribery and corruption investigations accounting and IT analysis

- Litigation and dispute resolution
 - Forensic contract reviews
 - Forensic accounting investigations
 - Expert witnessevidence accountingand IT

An EY Fraud Investigation & Dispute Services (FIDS) service offering that **complements yours**...

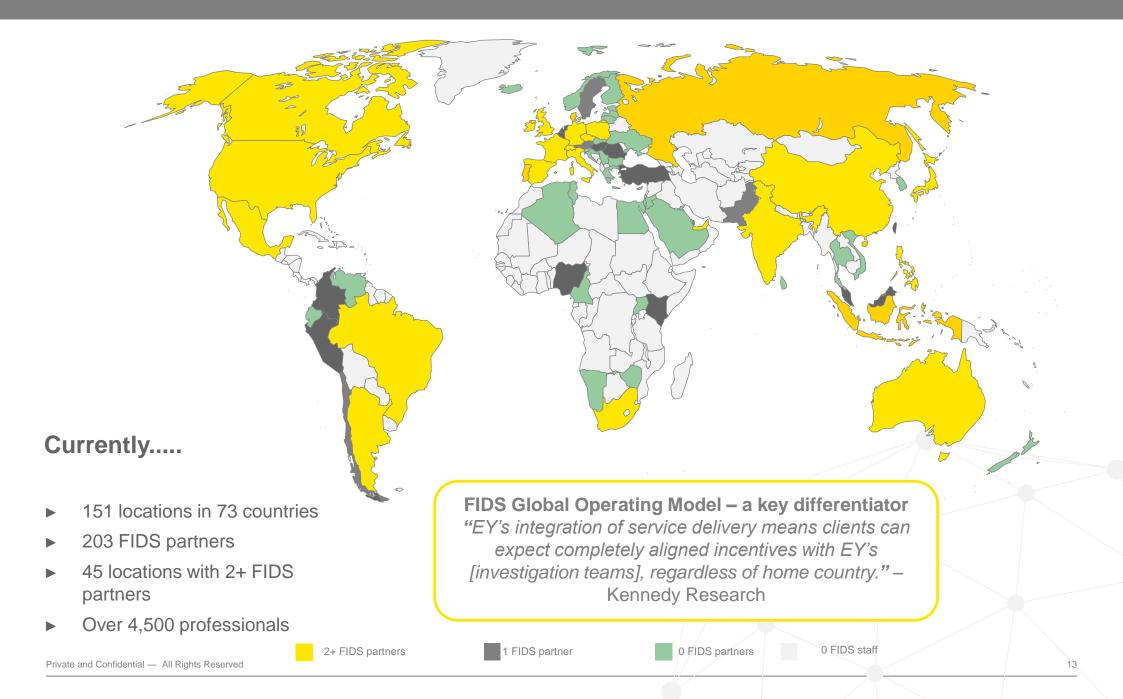
"Everyone conducts "look backs". What is so special about working together?"

A forensic mind-set utilises investigative techniques with cutting-edge technology, deep industry knowledge, and experienced professionals to ensure the most efficient and effective solution to solve our clients' most complex issues

counsel and regulators,
particularly in contentious
proceedings, ensuring evidence
gathering, preservation techniques,
and reporting that contemplates
litigation or other legal scrutiny and
meets legal standards

Forensic professionals from law enforcement, legal, and regulatory backgrounds trained in high standards of investigative technique Incorporating the seven investigative techniques (analytical procedures, public records research, undercover operations, surveillance, confidential sources, laboratory analysis, and interviewing) the only way to ensure a proper investigation is completed

| More about EY: Global FIDS network - end of 2016



| FIDS focus areas of speciality

Where can we help?

Conducting investigations of fact into allegations of financial crime, corporate wrongdoing, IP theft and other reputational or financially damaging events.

Advising on the remediation of compliance breaches and implementing best practice policies and procedures

Litigation support including investigative research and the provision of expert testimony on valuation and quantum in disputes and arbitration

Due diligence to address reputational, fraud, and corruption risks. Pre-deal SPA reviews to leverage value and reduce dispute risk

Managing and interrogating big data sets and delivering technology led compliance solutions

Preservation, collection, transformation and integrated analysis of multiple forms of data (e.g. financial, email, audio, chat).

Investigating and responding to Cyber loss and data breach

Transaction monitoring and data analytics to identify fraud, error, waste and abuse

What do we do?

Investigations

Forensic Technology & Discovery Services

Disputes

Business Integrity & Compliance

What are our core skills?

Forensic Accountancy

Regulatory
Compliance

Law & Regulation

Cyber Investigation IT Forensic Analysis

Managed Document Review

Data Analysis

Data Management

Corporate Research

Sector Specialists

|Thank You

QUESTIONS?



EY | Assurance | Tax | Transactions | Advisory

About EY

is a global leader in assurance, tax, transaction and advisory services. The insights and quality services we deliver help build trust and confidence in the capital markets and in economies the world over. We develop outstanding leaders who team to deliver on our promises to all of our stakeholders. In so doing, we play a critical role in building a better working world for our people, for our clients and for our communities.

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